Carbon Reduction Plan

Sir Robert McAlpine Ltd.

April 2026

Supplier Name

Sir Robert McAlpine Ltd

Publication Date

22/04/2026

This carbon reduction plan conforms to the requirements of Procurement Policy Note PPN 006: "Taking Account of Carbon Reduction Plans in the Procurement of Major Government Contracts" and the supporting "Technical Standard for the Completion of Carbon Reduction Plans".

Commitment to Achieving Net Zero

Sir Robert McAlpine is committed to achieving Net Zero emissions by 2045 for our full value chain. This commitment forms one of the four pillars in our Sustainability Strategy.

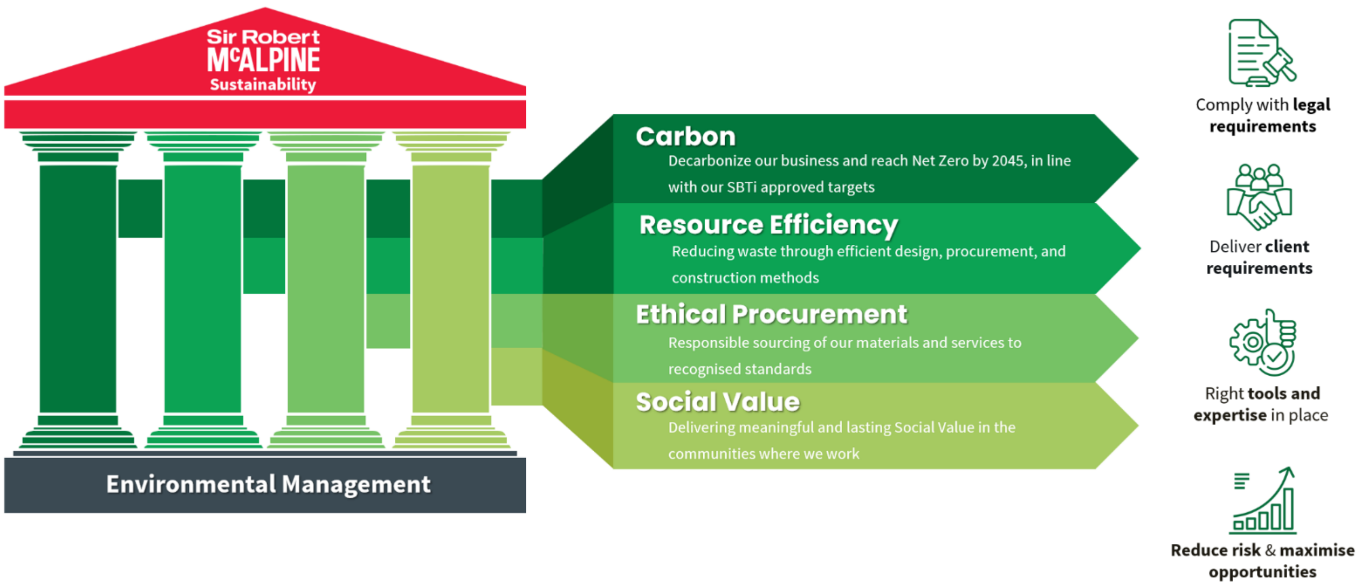

Figure 1 - SRM Sustainability Strategy

In 2023, we became the 2nd major UK construction and engineering company to have our Net Zero targets validated by the Science Based Targets Initiative (SBTi) against their Corporate Net Zero standard. This approval has ensured our targets are ambitious, credible, and aligned with the Paris Agreements goal of keeping planetary warming to 1.5°C, limiting the worst impacts of climate change.

Sir Robert McAlpine is committed to achieving net zero GHG emissions across our value chain by 2045. This includes a near-term target to reduce absolute emissions 42% by 2030 and a long-term target reduction of 90% by 2045. The residual emissions, up to a maximum of 10% will then be offset through certified schemes.

Baseline Emissions Footprint

Baseline emissions are a record of the greenhouse gases that have been produced in the past and were produced prior to the introduction of any strategies to reduce emissions. Baseline emissions are the reference point against which emissions reduction can be measured.

Baseline Year:	Financial year 2020
Additional Details relating to the Baseline Emissions calculations: Our 2020 financial year (1st November 2019 -31st October 2020) is to be used as our baseline year for our emissions reduction and reporting against the requirements of the PPN. Our baseline scope of emissions is aligned to the boundary defined by PPN 006, except for: - Scope 3, Category 9 – not applicable for our business as we deliver fixed assets, therefore there are no emissions associated with the transportation and distribution of sold products. In 2024 we recalculated our baseline emissions to align with our current methodology, ensuring consistency and increasing accuracy. This included an improved calculation methodology for scope 3 emissions, using updated proxy values and a third-party calculation engine. Note: our baseline year and the emissions sources included in our inventory remain unchanged. Our baseline is stated below:	
Baseline year emissions	
Emissions	Total (tCO_2e)
Scope 1	5,033
Scope 2 (Market based)	1,272
Scope 3 (includes all applicable sources required by PPN 006, except for 3.9 Downstream transportation and distribution as noted above)	18,204
Total Emissions	**24,509**

Current Emissions and Performance

Reporting Year	Financial year 2025
Emissions	Total (tCO_2e)
Scope 1	1,434
Scope 2 (Market based)	401
Scope 3 (includes all applicable sources required by PPN 006, except for 3.9 Downstream transportation and distribution as noted above)	14,2624
Total Emissions	**16,458**

The performance below summarizes progress against our SBTi validated Net Zero target. This includes emissions sources above the requirements of PPN 006, such as purchased goods and services, which accounts for 88% of our emissions.

Further detail on our performance can be found at netzero.srm.com

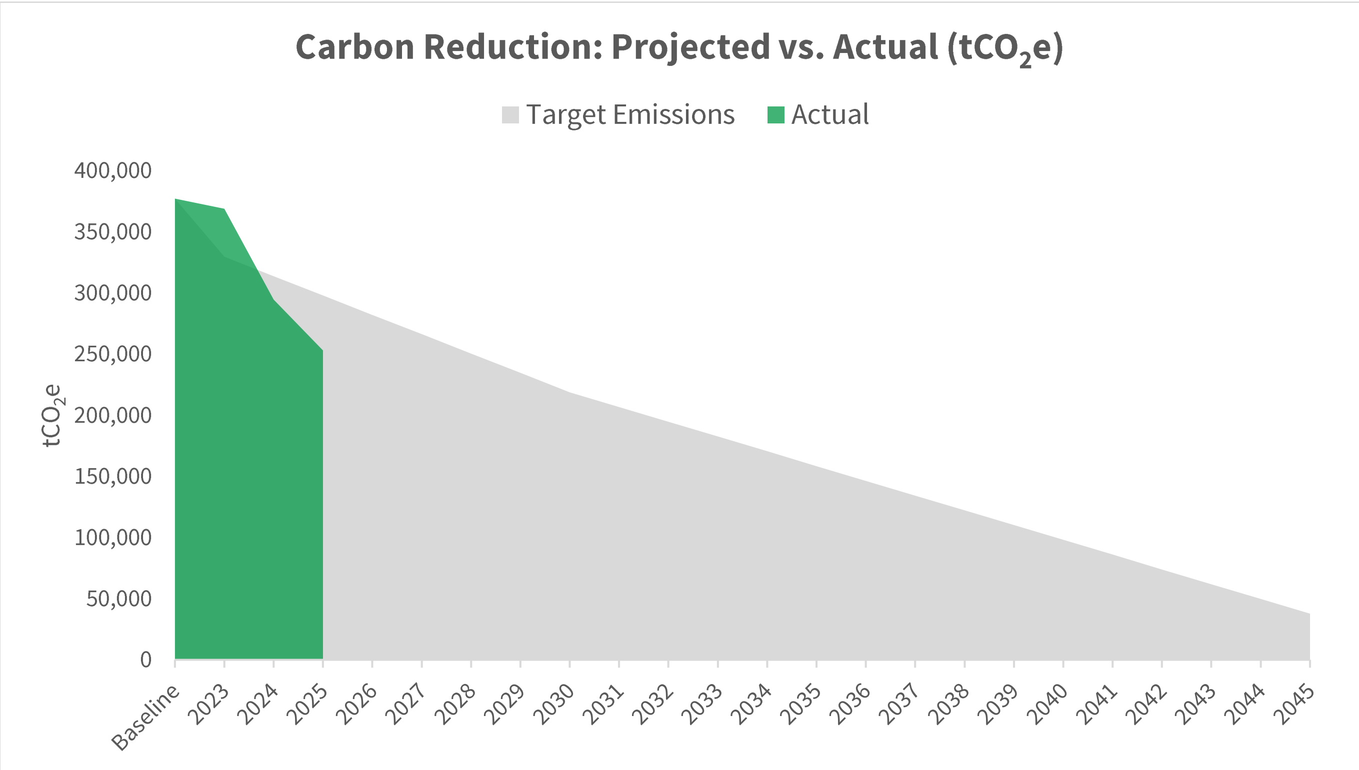

Figure 2 - Performance against targets.

Carbon Reduction Projects

Our Net Zero action plan ensures we take immediate and sustained action to deliver Net Zero by 2045.

Below is a summary of some of the actions and initiatives undertaken this year:

- Maintained certifcation to the carbon management standard PAS2080. Integrating our approach to carbon across our business and ensuring we have robust systems, processes and capability in place to identify and manage carbon reduction opportunities.
- Increased our supply of electricity from renewable energy tariffs to 92%, with a target to reach 100%.
- Replaced over 835,000 litres of diesel with lower carbon responsibly sourced HVO fuel.
- Continued to support the Climate groups ConcreteZero and SteelZero initiatives. 45% of our ready-mix concrete meets the definition of 'Low Embodied Carbon Concrete'. Ahead of the 30% by 2025 target and keeping us on track for 50% by 2030. With 29% of our structural steel and steel reinforcement 'low emission steel'. Keeping us on track to achieve the interim target of 50% by 2030
- Continued use of low carbon materials and products on our projects, including ultra-low carbon concrete and steel, hybrid generators and solar lighting towers.
- Trialled innovative materials and products such as Calcined clay and crushed concrete aggregate concrete, mycelium finishes and Hydrogen generators.
- Continued our transition from a spend based approach to calculating emissions from purchased goods and services to a quantity based one for concrete, structural steel and steel reinforcement.
- Supported initiatives to help our people transition to electric vehicles.
- Supporting the transition to a circular economy and greater resource efficiency by promoting the reuse and upcycling of materials on our projects e.g. reuse of structural steel.
- Used our Net Zero microsite to enhance communication and transparency on our pathway to Net Zero 2045.
- Shared our experience and learnings with the wider industry.
- Continued engagement with our supply chain on Net Zero
- Revised our minimum carbon standards and meaningful actions
- Verification of our GHG emissions data against ISO 14064-3:2019

Further detail on our actions and best practice case studies can be found at netzero.srm.com

Declaration and Sign Off

This Carbon Reduction Plan has been completed in accordance with PPN 006 and associated guidance and reporting standard for Carbon Reduction Plans.

Emissions have been reported and recorded in accordance with the published reporting standard for Carbon Reduction Plans and the GHG Reporting Protocol corporate standard and uses the appropriate emission conversion factors for greenhouse gas company reporting.

Scope 1 and Scope 2 emissions have been reported in accordance with SECR requirements, and the required subset of Scope 3 emissions have been reported in accordance with the published reporting standard for Carbon Reduction Plans and the Corporate Value Chain (Scope 3) Standard.

This Carbon Reduction Plan has been reviewed and signed off by the board of directors (or equivalent management body).

Signed on behalf of the Supplier:

………………………………………………………………………………..

Simon Richards
Sustainability Director
Sir Robert McAlpine Ltd

Date: 22nd April 2026

………………………………………………………………………………..

Peter Leonard
Chief Commercial Officer
Sir Robert McAlpine Ltd

Date: 22nd April 2026